





#### Background

- Company Timeline
- Company Structure
- **Business Portfolio**

#### **Performance**

- 3Q21 Highlights9M21 Overview

#### **Forward Looking**

- Projects on Hand
- Line-up Projects
- 2021 Target





# 1987 1995 2004 2007 2008 2013 2015 2016 2019

Established Interlink Holding Company Limited



Registered Interlink Communication Company Limited as a company whose major shareholder is Interlink Holding Company Limited to run "Distribution Business"

Interlink Communication Company Limited was converted to Public Company Limited being listed on the Market for Alternative Investment (mai) on 20 August 2004 under the stock name "ILINK"

Registered Interlink Telecom Company Limited as a subsidiary company whose 100% of total shares is held by Interlink Communication Public Company Limited to penetrate the new market running "Telecom Business"

Registered Interlink Power and Engineering Company Limited as a subsidiary company to run "Engineering Business"

ILINK expanded 4 more branches to cover 4 main regions (North, North East, East, and South) over Thailand as well as launched the 2-acre Distribution Center and R&D Center

Increased registered capital and transferred ILINK to be listed on the Stock Exchange of Thailand (SET) on 19 August 2015

Spun off Interlink Telecom Company Limited to be listed on the Market for Alternative Investment (mai) on 14 September 2016 under the stock name "ITEL"

Company Timeline

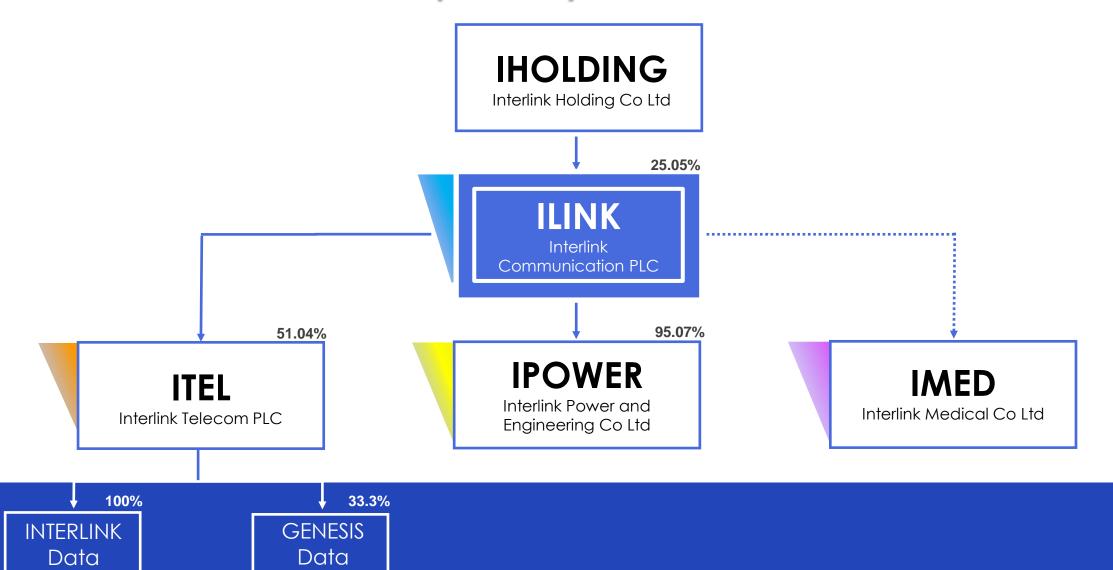
Established Interlink Medical Company Limited tapping into "Healthcare **Technology Business**"

2021

Transferred ITEL to be listed on the Stock Exchange of Thailand (SET) on 8 November 2021



# Company Structure



Center

Center

### **Business Portfolio**



Revenue Contribution

9M20

9M21

#### **DISTRIBUTION**

- Importer & Distributor
- **B2B** Trading
- Organic Growth



40%

02

#### **TELECOM**

- Service Provider & Installer
- Recurring & Non-recurring
- Outstanding Growth



35% 37%

03

#### **ENGINEERING**

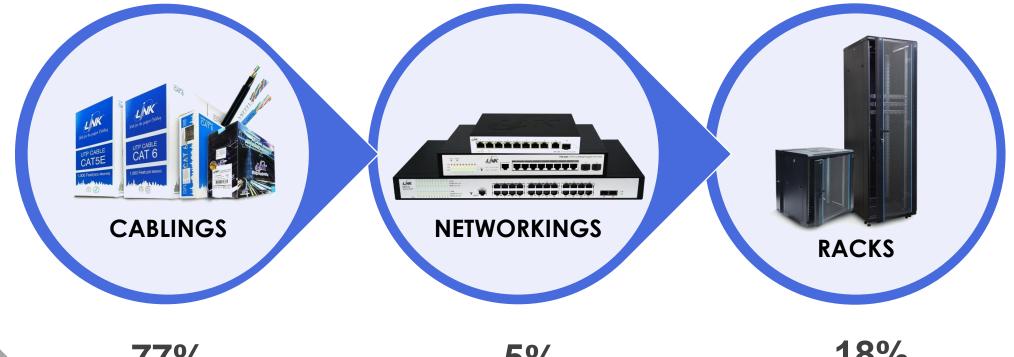
- Turnkey Project
- Government Bids
- Unpredictable Growth



25%

## 01 Distribution Business





Product Mix 9M20

77%

5%

18%

Product Mix 9M21

**78%** 

5%

17%

Trending Products 3Q21



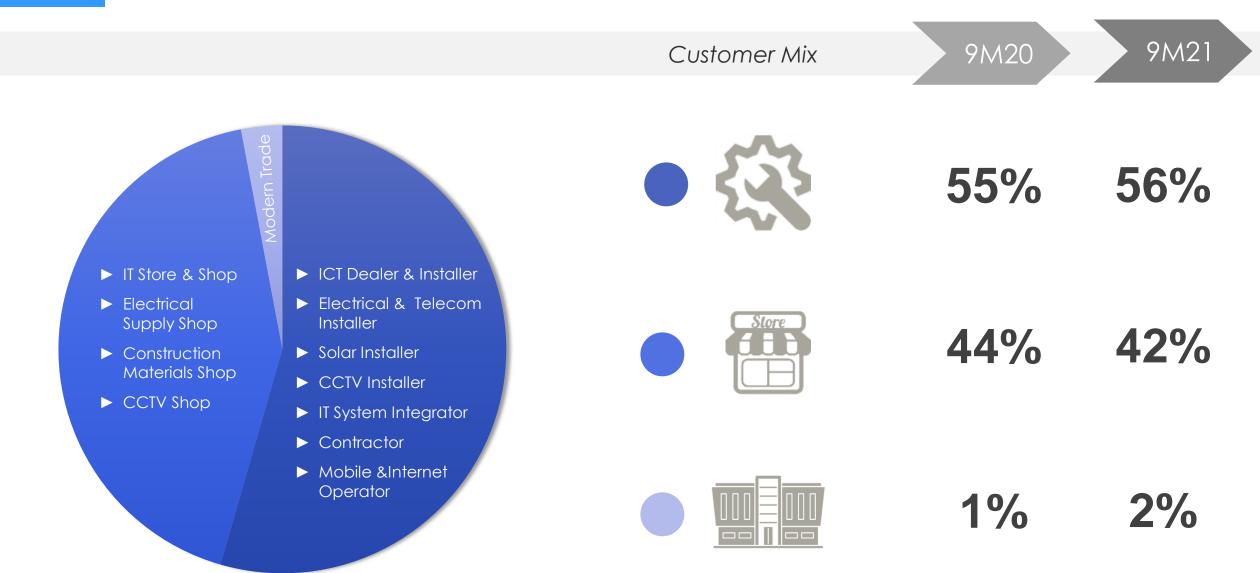






## 01 Distribution Business





# 12 Telecom Business





#### **RECURRING REVENUE**

**DATA SERVICE** 

59%

62%

**DATA CENTER** 

5%

4%

#### **ONE-TIME REVENUE**

**INSTALLATION** 

37%

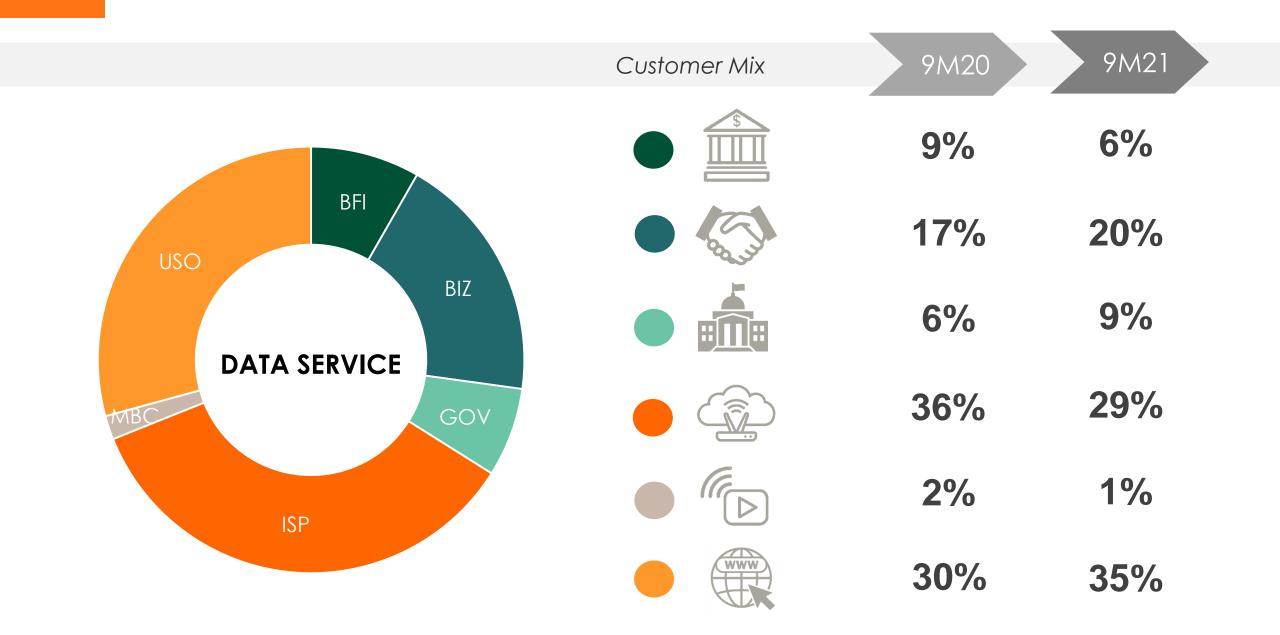
34%

Service Mix 9M20

Service Mix 9M21

# 12 Telecom Business





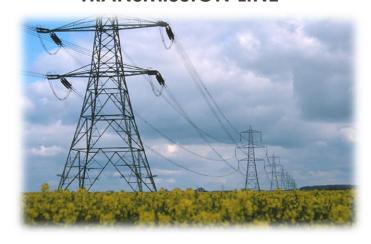
# 03 Engineering Business



**SUBMARINE CABLE** 



TRANSMISSION LINE





**POWER SUBSTATION** 



**UNDERGROUND CABLE** 





# 3Q21 CONSO HIGHLIGHTS





**3Q21 Performance** has a **strong improvement** in every key area

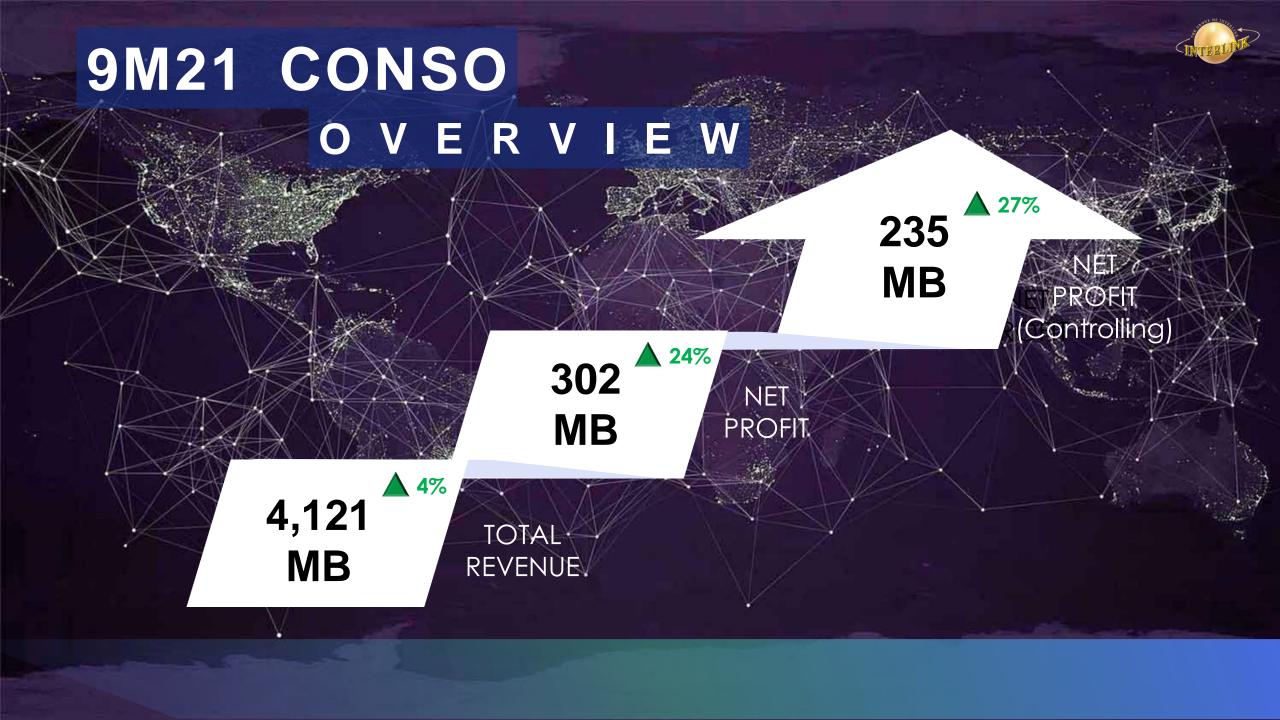
► Sales Growth in every BU
Dis +7% / Telco +10% / EPC +44%

- ► Gross Profit Variation in Distribution Midyear Sale/ Copper/\$\$
- ► Well-Controlled Expenses
  Admin & Finance cost declined
- ➤ All Time High Net Profit with

  \*Net Profit (Controlling) Growth

  No losses on CC3 Project (EPC) were recognized in 2021 due to its closure
- ► Healthier DE ratio
  Decrease from 1.76x to 1.30x

\*Net Profit (Controlling) = Consolidated net profit attributable to the parent after deducting noncontrolling interest, the portion of equity ownership in a subsidiary "ITEL" was 51.04% which decreased from 60.16% as of Jun 30, 2021 while the company's shareholding portion in a subsidiary "IPOWER" was 95.07% with no changes



### 9M21 Overview



"We mainly increase sales by 6% on cabling product, **LAN Cable** and **Solar Cable**, while maintaining accumulated GPM over 25%

A consistent monitor of SG&A expense and finance cost, NPM improves from 7.37% to 8.30%"

Distribution Business



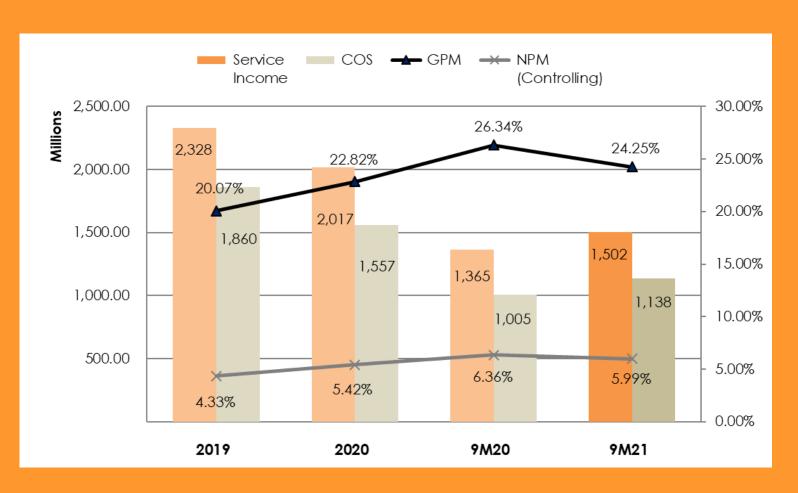
### 9M21 Overview



"We focus on delivering **USO2** for **Data Service** while recognizing several **Installation Projects**, thus total service incomes rise by 10%

Major costs of service such as network depreciation and maintenance go up, thus overall GPM and NPM slightly decline"

Telecom Business

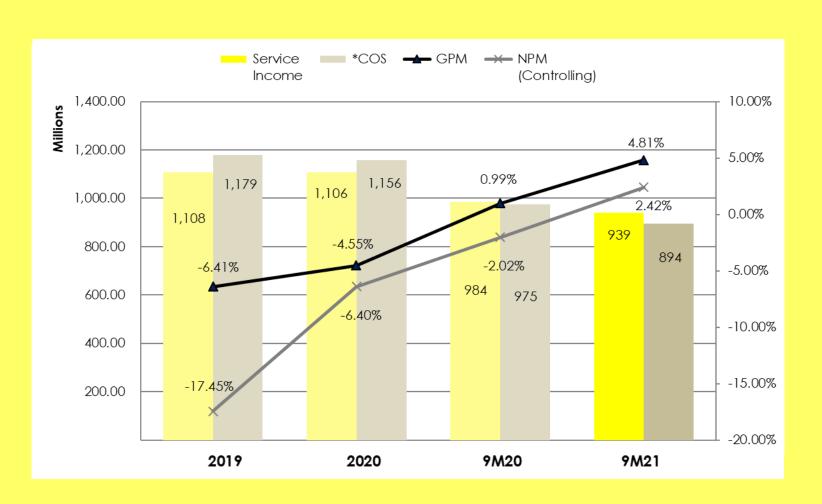


### 9M21 Overview



"Although 9M21 income is slightly less than 9M20's which based on the percentage of work completion that varies over time, we consistently achieve positive GPM and NPM of engineering business throughout 2021 after 3 consecutive years of losses"

# **Engineering Business**



\*Cost of Service includes "others gain (loss), net" that is representing unrealized gain/loss on FX contract. From 2020 onwards, the company has consistently adopted an accounting treatment where unrealized gain/loss on FX contract temporarily adjusts the APM Project's budget cost at the end of every quarter.





#### **У** Telecom Business

	Information as of Q3'21						Q2'21
	2021 (3M)	2022	2023	2024 Onward	Total		Total
Bandwidth, DFI, IPLC	184	370	174	108	836		856
USO1-DSV	37	149	103	-	289		326
USO2-DSV	87	349	349	605	1,390		1,477
DATA SERVICE	308	868	626	713	2,515	61%	2,659
DATA CENTER	18	60	35	56	169	4%	184
INSTALLATION (Est. Timeline)	402	1,030	32	-	1,464	34%	336
TOTAL CONTRACTS IN HAND	728	1,958	693	769	4,148		3,179

# Line-up Projects



#### **∨** Telecom Business

Ар	prox. Contract Value	Recurring	Non-recurring
Total	1,155	859	296
USO-TOT	670 Waiting bidding	g <b>56</b> %	44%
Course Online	305 Waiting bidding	g 🗸	
Data Service & Data C	Center 180 On going		

(Unit: Million Baht)



**BACKLOG** 

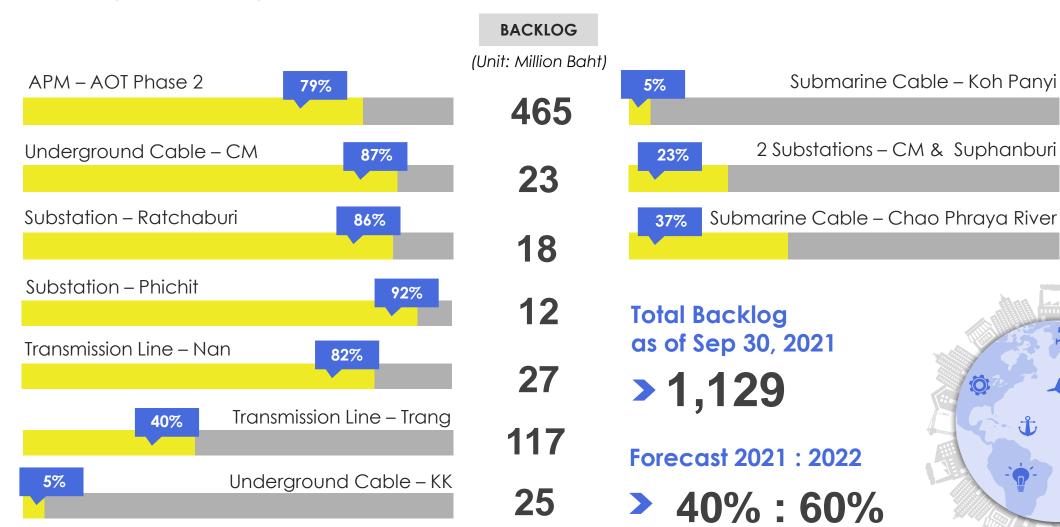
(Unit: Million Baht)

128

264

**50** 

#### Engineering Business





#### Suvarnabhumi Airport Extension Phase 2





#### Suvarnabhumi Airport Extension Phase 2













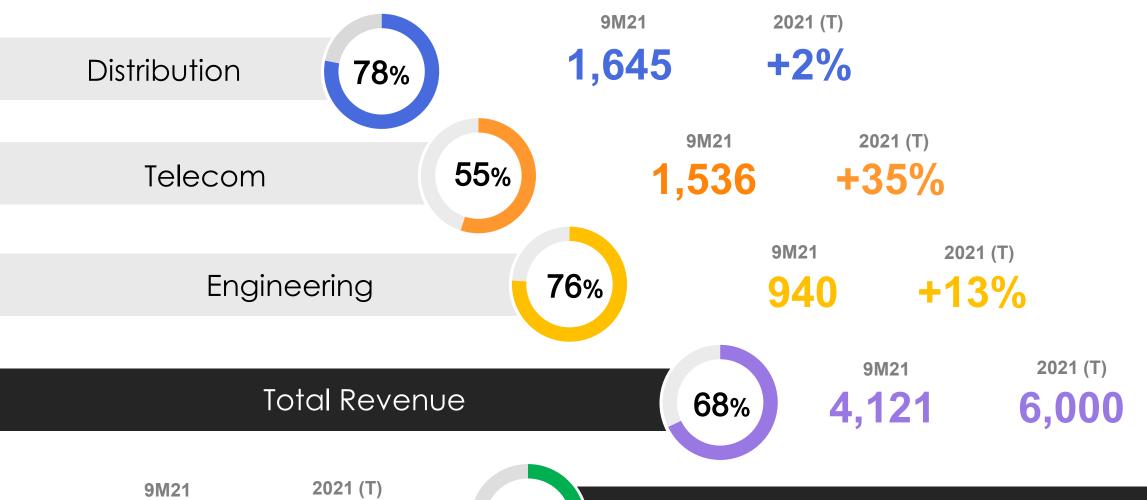
### **y** Engineering Business

	Approx. Contract Value		2022
Total	3,830		
Submarine Cable - Koh Si Chan	<b>900</b>	Waiting bidding	
Submarine Cable – Koh Samui	1,230	On public hearings	
Submarine Cable – Koh Tao	1,700	Waiting bidding	

### 2021 Target



(Unit: Million Baht)



5.7%

6%

65%

Net Profit Margin (Controlling)





Q&A





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